



arker
presents...



City of Suwanee 2010 Annual Report

This 2010 edition of the City of Suwanee's Annual Report is packed with more useful and interesting information than ever before. In addition to outlining the many accomplishments of the past calendar year – achieved with direction, input, and support from our community – this concise report also highlights fiscal year 2010 financial information extracted from the City's 90-page Comprehensive Annual Financial Report (CAFR).

The award-winning CAFR offers a much more detailed picture of the City's financial position (and it's available at www.suwanee.com). However, the abbreviated financial data from the CAFR that is provided within – combined with information about truly outstanding achievements this past year such as international accreditation of our police department, creation of Georgia's largest organic community garden, adoption of Parker the Dog as the City mascot, and installation of public art at City Hall – helps paint a rich, comprehensive portrait of the City of Suwanee in 2010. Think of this report as a way to get an in-depth understanding of the City of Suwanee at a glance!

We have one additional goal with this report: to celebrate our distinctive, life-enriching parks and the 2001 decision that made them possible. It's not often enough that a community embarks on a bold measure that truly results in a better quality of life. That's exactly what happened in November 2001 when Suwanee voters overwhelmingly approved a \$17.7 million open space bond referendum. Yes, we're still paying off those bonds today, but we're also reaping the many anticipated and sometimes unexpected rewards. In commemoration of the 10th anniversary of that remarkable choice, we're celebrating the quality of life-boosting results: five parks, a three-mile Greenway extension, and nearly 350 new acres of open space added to Suwanee's inventory, which totals about 5% of the City's total land area.



city of suwanee
annual report

2010

2010 ACHIEVEMENTS

The REALLY big stuff

In the operation of a city, accomplishments come in many forms, from efficient administration of day-to-day tasks that serve, fund, protect, clean, promote, plan, inspect, and maintain to implementation of unique, community-building, life-enhancing initiatives. Of all that the City of Suwanee has achieved this year – and we're proud to highlight in this report perhaps one for every five or six accomplishments – those presented in this section are truly extraordinary.

- In November, the Suwanee Police Department became one of less than 6 percent nationwide to earn **national – make that, international – accreditation** from the Commission on Accreditation for Law Enforcement Agencies. (The Suwanee PD also earned state recertification earlier in the year.) CALEA accreditation assures a community that its agency reflects contemporary law enforcement practices and meets internationally accepted high standards in operations, policy and procedure, technology, and accountability. In order to achieve international accreditation, the police department had to meet 459 standards, which necessitated adoption of new policies, renovation of its facility, and changes incorporated by other departments throughout the City. Chief Mike Jones notes that the true test now comes in consistently implementing each of these standards.

"There was an unfortunate situation... [in] which I had a home invasion situation... [O]fficers responded in what seemed like an instant... I was beyond impressed with the response and support in this situation... I've been the recipient of a traffic violation in the past, where even in that expensive situation, I was treated with decency and tact.... I have to say, Chief Jones, your officers here in Suwanee are, beyond a doubt, some of the best I've ever encountered. I am proud to be a citizen here, and I feel safer and more confident raising my child here than I would anywhere else." – Sabrina Butler

"We have lived all over the country, from San Diego to Ft. Lauderdale to DC and have lived here in Suwanee for the past year.... [We] believe we made the best choice ever when we moved here. We don't feel like a mere number, but like we've arrived at our hometown, surrounded by people who care." – Miguel and Sung Davis

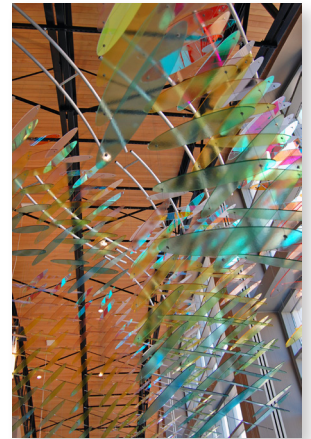


- Not to be outdone, **Suwanee Municipal Court was named Program of the Year** by the Georgia Council of Court Administrators for its implementation of an efficient, resource-friendly, paperless system. Believed to be the first in the state to go truly paperless, the court's new software system saves 51,600 sheets of paper each year. For her role in implementing the program, Court Services Administrator Mariza Abdeljawad was named Clerk of the Year by the Georgia Municipal Court Clerk's Council.
- White Street Park** became the sixth and final recreation facility to be created using 2001 voter-approved open space bond funds. In addition to the Harvest Farm community garden, the park features a looping trail, outdoor classroom, and red barn. The 76 volunteer-constructed plots that comprise Harvest Farm, Georgia's largest organic community garden, provided bumper crops of herbs, fruits, vegetables, and flowers. Opened officially in June, the garden has bolstered a sense of community as well as a renewed interest in healthy eating.



***While most information in this report is from calendar year 2010 (unless otherwise noted), financial data, which begins on page 8, comes from the City's Comprehensive Annual Financial Report for fiscal year 2010 (July 1, 2009-June 30, 2010). Financial data includes primary government functions, including general fund, debt service fund, and water fund, but not component units (i.e., Downtown Development Authority).*

- The City began 2010 in a colorful way with installation of **Shimmering Echoes**, a cascading sculpture created by Seattle-based artist Koryn Rolstad. Representative of the City’s commitment to public art, this “watercolor in the sky” is comprised of 12 groupings of 1,900 elliptical-shaped eco-resin elements in various shades. One viewer commented that the artwork adds “a wow factor” to the City Hall lobby.



“Thank you so much for your timely response.... Good customer service. No wonder I live in Suwanee!” – Leigh Roberts

- OK, so **lowering the tax rate** by 0.07 mills might not seem like a big deal, but within the context of our current economy, it speaks volumes about the City’s conservative financial management and efficient operations. At a time when other communities are faced with significant service cuts and tax rate increases, Suwanee has bucked the trend, maintaining or lowering the millage rate each of the past eight years.

INITIATIVES GREEN is a really good color for Suwanee

- Suwanee’s art deco-styled City Hall became the first in the state and one of 21 in the nation to earn official **LEED certification** from the U.S. Green Building Council.



- The green, yellow, red, and other-colored fruits and veggies at the popular **Suwanee Farmers Market** were available twice as often this year with the market being open Tuesday evenings as well as the traditional Saturday mornings.
- As part of the Great American Clean-up campaign, the City conducted a **code enforcement sweep** in the spring, citing issues related to outside storage, trash and debris, inoperable or unlicensed vehicles, tall grass and weeds, and exterior property in need of repairs.

- As the year came to an end, an update to the City’s **Alternative Transportation Plan** was nearing completion. The updated plan will look specifically at options to make crossing Peachtree Industrial Boulevard more pedestrian-friendly and filling in gaps in the City’s sidewalk system.
- With the planting of orchard trees at White Street Park in celebration of Arbor Day, Suwanee earned designation as a **national Tree City USA for the 20th year**, becoming one of only 33 communities statewide to earn such recognition for two decades or more.

Suwanee’s public works department completed **3,843 work orders** this year. Citizens and community organizations provided about **100 volunteer hours** picking up trash on the trail and in the parks, monitoring the creek at Suwanee Creek Park, spreading mulch at Sims Lake, and planting trees at White Street Park.

- The first significant improvements to the City’s 60-year-old water system brought **enhancements to water pressure and quality** and will extend the longevity of the system. More than 2,100 feet of larger replacement pipes were laid, a second well was added to the system, and new equipment and software were installed. Improvements were funded through a Georgia Environmental Facilities Authority loan, which will be re-paid through increased rates.



PUBLIC SAFETY Safety matters

"My wife fell and hurt herself in [a] Suwanee shopping area. The police department came and could not have been more helpful and caring." – Stan Squillace

- **DUI arrests increased** this year, due in large measure to the DUI task force established in fall 2009. Two specially trained officers have now been assigned to the permanent task force dedicated to getting impaired drivers off the road.
- To improve safety at parks, and especially to deter theft in their parking lots, **video surveillance cameras** have been installed at George Pierce Park, Suwanee Creek Park, and the McGinnis Ferry parking area for the Suwanee Creek Greenway.
- **Crime is down** in Suwanee (by 22.5%) for the second straight year.
- Using forfeiture funds, the Suwanee Police Department added a three-wheeled personal-transportation vehicle to its cache of crime-fighting tools. The **Xtreme Green Sentinel** can reach speeds of up to 29 miles per hour and travel up to 80 miles on a single charge.



- To help make drivers more aware of their perhaps unintended lead feet, **five digital radar signs** were posted this fall in areas where a high number of accidents and/or speeding violations occur. The signs are not used for citation purposes, but rather to enhance driver awareness.
- **Ofc. Simon Byun** was selected by his peers as the 2010 **Officer of the Year**. About a dozen other officers were recognized by the department in April for exemplary service.

suwanee police department by the numbers

Calls for service **42,515**

DUI arrests **173**

Traffic accidents **1,150**

Participants in police-sponsored programs **14,865***

Citations issued **13,056**

- Speeding **21%**
- Seatbelt Violations **24%**
- Stops that resulted in warnings only **26%**

*This number includes participants in programs such as Citizens Police Academy, PACT, PRIDE, Cyber Safety for Children, etc.

Data reported is for December 1, 2009-November 30, 2010

"I wondered if the average Beijing citizen had their police chief's name in their email address book, as I do. I wondered if the average Beijing citizen could request that their police department keep an eye on their property while they were away, as I did. It certainly emphasized how great it is to live in a city that cares about its citizens. Your officers really do follow the admonition to 'Serve and Protect.'" – Anne Wellington, after returning from a trip to Beijing

MISC. COOL STUFF New this year

- Thanks to the Suwanee Day planning committee for the oversized gift of **Parker the Dog**, the City of Suwanee's new mascot, who was unleashed at this fall's annual festival and is featured in photos in the "Park perks..." section of this report. Named in honor of the City's many and distinctive parks, Parker represents the warm and fuzzy side of Suwanee. At the Trek or Treat event in October, Parker was spotted doing the Cupid Shuffle.



- Cheers! In cooperation with Town Center merchants, the City initiated **Toast @ Town Center**, a monthly event designed to create a street festival atmosphere and bring people to the restaurants and shops on a night they might not otherwise come out. Merchants offer special deals; purchased beverages may be taken from shop to shop and within the park; and entertainment is provided.
- The Buford Highway Study, completed in April, puts forward a **multi-modal transportation plan** that envisions the corridor from McGinnis Ferry Road to George Pierce Park as a two-lane local route that is context-sensitive and pedestrian-friendly. The still unfunded plan calls for bike lanes, sidewalks, on-street parking, landscaped medians, additional turn lanes and signal controls, preservation of the tree canopy, and a potential roundabout at Russell Street.

"Your budget drew me in with the quantity of valuable information, but did not overwhelm with the number of pages included. I believe it's due to the way you formatted the complete document. I would recommend that if you get the chance, you share your expertise with your colleagues as many of them could learn a thing or two from this fabulous document."
 – Independent reviewer of Suwanee's FY2011 Budget Presentation

- The City of Suwanee website (www.suwanee.com) started 2010 with a fresh, new look. With more than 450,000 visits each year, the website's circa 1998 look was updated to better reflect the progressive community it serves. In addition, the City's **Facebook** page continues to thrive in its first full year with more than 4,400 "friends."
- In response to citizen requests, the financial services department produced a **Citizens Operating Budget** document, which, in just 14 pages, offers a stream-lined, easy-to-read summary of the City's fiscal year 2011 budget. In addition, the department was recognized again this year for excellence in financial reporting, distinguished budget presentation, and excellence in performance management.



- **Downtown Suwanee gift certificates** are now available at City Hall. Available in denominations of \$5, \$10, \$20, and \$50, the gift certificates make a perfect all-occasion gift.
- The City sponsored or co-sponsored **16 community events** this year and hosted another 16 events organized by private groups. In addition to Toast @ Town Center, new to the line-up of community-building fun this year were the Great American Campout, an overnight outdoor adventure at Sims Lake Park, and Arts in the Park, a hands-on art festival planned by the Suwanee Arts Partnership.

[Regarding the Great American Campout:] "We love that we live in a community that encourages true community."
 – Valerie Williams



- **Get It in the Gateway**, a prize-fueled competition/awareness campaign designed to familiarize residents with Suwanee Gateway-area businesses, turned out to be a win-win-win situation for participating citizens, businesses, and the City of Suwanee. Clues to daily prizes from Gateway businesses were provided via Facebook the week of March 22; winners were selected daily from entries received.
- What a deal: Late in the year, the City issued a request for proposals for **Pierce's Corner**, the 100-year-old historic building in Old Town that has been owned by the Downtown Development Authority since 2005. For the right creative, catalyst proposal, the City may be willing to make the building, which is in need of significant rehabilitation, available for "essentially free." Proposals were due January 31, 2011.



Park perks extend beyond recreation

10 Years Later: Celebrating the vote that changed our community

Suwanee might have been so different. Imagine...a residential community of nice brick homes where Sims Lake Park is nestled today. Imagine...an expansion of the industrial uses at Swiftwater Creek where Suwanee Creek Park is today. Imagine...a big-box retailer with outparcels for a chain restaurant and gas station where Town Center stands today. Imagine...it all might have been so different if Suwanee residents 10 years ago hadn't voted with their hearts – and their pocketbooks – to approve a bond referendum that would provide \$17.7 million to acquire open space and create parks.

With that courageous move, voters enabled the City of Suwanee to use those funds, combined with grants, SPLOST money, and a solid game plan, to acquire nearly 350 acres of open space and create distinctive parks, not to mention a heightened sense of community.

"It's so pleasant to be nestled inside the trees...yet be in close proximity to the day-to-day bustle of the city. We have been very impressed by the progress that Suwanee has made and the amenities it offers in such a short period of time. And, finding Art on a Limb – that little package kindly placed for someone to find – is another example of the GOOD that Suwanee is all about!" – Denise Swan



First came **Town Center Park**, opened, appropriately, just before Christmas in 2003. The 10-acre urban park served as the “beachfront” that helped attract the mixed-use development that now lines Town Center Avenue. Since Shawn Mullins played at the first community concert in Town Center in August 2004, the park has served as Suwanee’s “front yard” and primary gathering space, while providing that much-needed sense of community identity. Think about it, when most folks think of Suwanee today, they probably envision Town Center.

With the opening of the three-mile **Suwanee Creek Greenway** extension in May 2004, Suwanee’s “best-kept secret” was no more. Four miles of meandering hard surface and boardwalk through woods, wetlands, and wildlife habitats, the Greenway has become extremely popular and one of citizens’ favorite amenities. This year, a new public restroom facility was completed at the Martin Farm Road access area.



City of Suwanee Parks and Open Space	Acres
Annandale Tract – Suwanee Greenway	12
Buford Highway Tract near Baxley Point	36
Burnette Park Drive Tract 1	2
Burnette Park Drive Tract 2	1
City Hall Cemetery	1
City Hall Back Lawn Park	1
City Hall Park	.5
Hardy Delay Tract 2 – North Tract	7
Hovendick Tract 1 – Suwanee Greenway	9
Hovendick Tract 2 – Suwanee Greenway	1
Main Street Park	.5
Martin Farm Park Suwanee Greenway Tract	9
McGinnis Reserve – Suwanee Greenway Tract	2
McGinnis Ferry Road Tract 1	3
McGinnis Ferry Road Tract 2	3
Moore Road Tract 1 (River Moore Tract)	2
Moore Road Tract 2 (River Club Tract)	4
Playtown Suwanee	19
Sims Lake Park	62
Smithtown Road Tract	13
Stonecypher Road Tract	5
Suwanee Creek Park	85
Suwanee Creek Greenway	67
Town Center Park	11
White Street Farm	7

then & NOW

Fiscal Year	Open Space Acres*	Park Sites	Population	Full-Time Equivalent Employees	Total General Fund Budget	City Millage Rate	Taxable Assessed Value	Outstanding Debt	Bond Rating
2001	16	3	9,100	51	\$3,561,357	2.5	\$371,215,411	\$193,510	n/a
2010	363	15	16,692	84	\$13,519,150	5.77	\$1,174,713,298	\$22,561,203	AA

* Includes park sites, greenways, cemeteries, and open space

In a show of extraordinary community muscle, **PlayTown Suwanee**, the park that mom and dad built, was completed over five days in June 2004. Some 1,200 volunteers used 1,950 pieces of lumber, 881 Trex pieces, 14 tons of sand, 94 gallons of sealer, 642 pounds of nails, 56,788 screws, 55 drills, and 111 various saws and saw blades to create the one-of-a-kind playground. This past year, the City, using SPLOST funds, built a covered pavilion at the playground, which quickly has become the most popular to reserve.



In August 2004, the City opened its fourth park (including the Greenway extension) in just nine months. The 85-acre **Suwanee Creek Park** serves as a passive recreation area and the trailhead for the Suwanee Creek Greenway. The soft surface trail at the park, opened in 2007, serves as an alternative to the paved Greenway. This past year, the City began brainstorming ideas with residents for amenities that would enhance the “fitness” reputation of the park.



Opened in November 2008, **Sims Lake Park** has quickly become one of the City’s most popular. The only active City park located on the heavily residential west side of Peachtree Industrial Boulevard, the park features a looping walking trail around the lake, playground, streamscape, and passive recreation areas.



One of the City’s top accomplishments this past year was the opening of **White Street Park**. At its June opening, Harvest Farm claimed the title of the state’s largest organic community garden – and there was a waiting list for plots. Operated by a creative, energetic managing board comprised of citizens, the garden thrived this year. At the encompassing White Street Park, the City has opened a looping trail as well as, most recently, an approximately 80-seat amphitheater featuring log-hewn seating, which was constructed by the City’s talented public works staff.



NOW WHAT? Envisioning the future

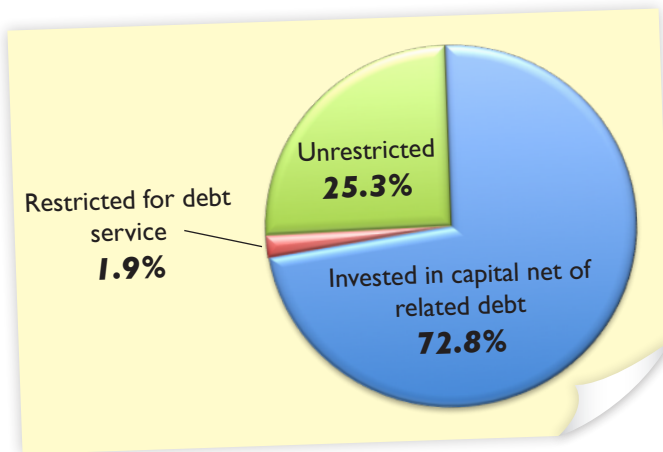
Now, with less than \$325,000 left of the \$17.7 million allocated for open space and parks, the City of Suwanee has determined to switch gears. Rather than continuing to build parks, the City plans to focus on enhancing existing parks, using primarily SPLOST funding.

The City of Suwanee is determined to continue to explore and implement initiatives that will enhance its citizens' quality of life – both for today and the future. In 2011, with the active involvement of its citizens, Suwanee will embark on a **20/20 Vision** strategic planning initiative to determine “what’s next.”

While it’s true that we face economic challenges that did not exist in 2001, we wonder: Will Suwanee residents of 2011 be able to envision as distinctly and act as boldly as did those who voted to approve open space bond funds 10 years ago?

“For the size community that Suwanee is, [the Open Space Initiative] is clearly a very ambitious program. Probably the most unique aspect of the whole effort was the financial commitment made by the people who live in the community. There are not many [small] towns that would put that much financial backing into parks and recreation programs.”
- Former Gainesville City Manager and 2007 Georgia Municipal Association Trendsetter Judge Brian Shuler

CITY FINANCIALS* Statement of net assets

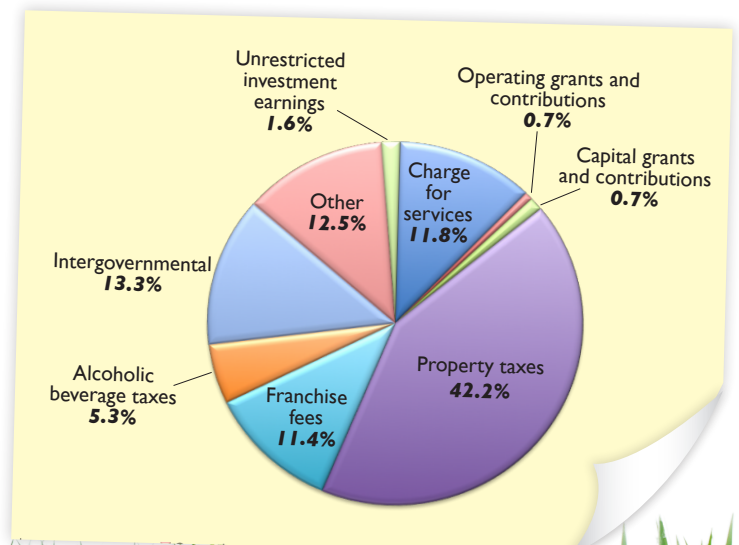


The largest portion of the City’s net assets (72.8%) are invested in capital assets such as land, buildings, equipment, and infrastructure (roads, bridges, and other immovable assets), net any related debt used to acquire those assets. Investment in capital assets net of related debt increased by \$206,559 or 0.4%. These capital assets are used by the City to provide services to citizens. Although the City’s investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. The City has restrictions of \$1,217,068 of net assets to be spent on debt service. The remaining balance on unrestricted net assets (25.3%) may be used to meet the City’s ongoing obligations to citizens and creditors.

At the end of the fiscal year, the City was able to report positive balances in all three categories of net assets, both of the government as a whole as well as the separate governmental and business-type activities. Growth in net assets is a positive economic indicator of the City’s improved financial position from 2009.

Revenues and resources

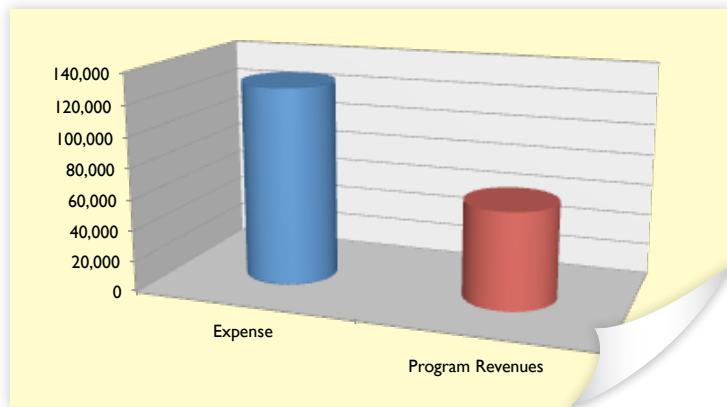
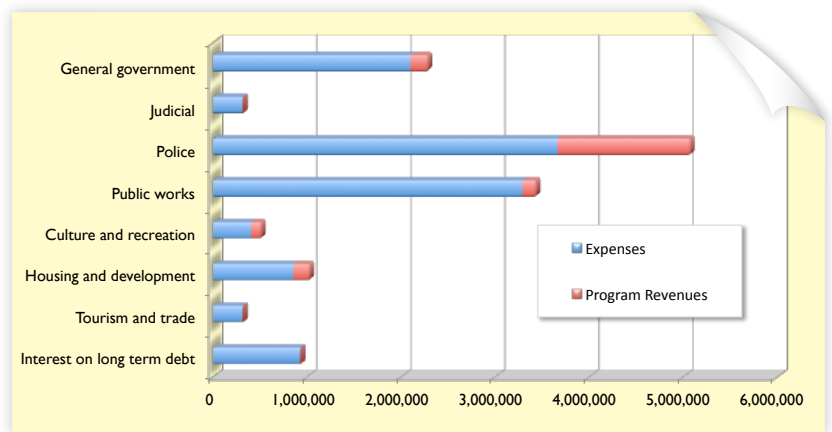
Governmental activities revenues totaled \$14,809,116 for fiscal year 2010 and \$17,783,190 for fiscal year 2009, reporting a reduction of \$2,974,074. Decreases in developers’ donated infrastructure is largely responsible for the reduced capital grants and contributions. Property taxes are the largest revenue source for governmental activities accounting for 42.2% of total revenues. Intergovernmental taxes and franchise fees are the second and third largest revenue sources accounting for 13.3% and 11.4% of governmental revenues for the year.



*We know that “accountant-speak” can be confusing. If you have any questions, please call Amie Sakmar at 770-904-2797.

Expenditures and services provided

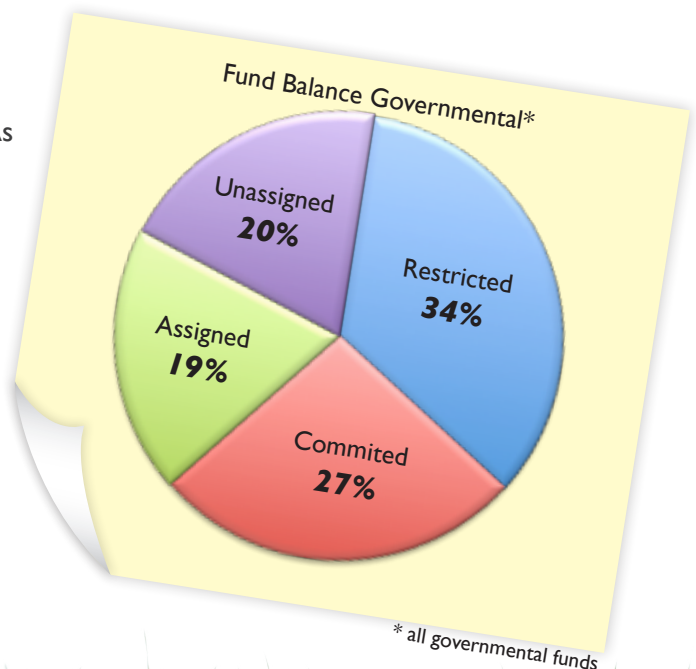
Governmental expenses totaled \$11,862,307 for the fiscal year. Of the expenditures 30.9%, or \$3,664,152, is related to police. Public works accounted for \$3,288,472, or 27.7%. Interest on long-term debt accounted for 7.8% of overall governmental expenses. The chart to the right compares governmental activities with their respective program revenues, if any.



Business-type activities. Business-type activities increased the City's net assets by \$223,482 accounting for 7.7% of the City's net assets increase in fiscal year 2010. This increase is related to the transfer of \$287,450 from governmental activities to business-type activities. The City maintains one business-type activity fund, the Water Fund.

General fund

The general fund is the chief operating fund of the City. On June 30, 2010, unassigned fund balance of the general fund was \$3,034,066. As a measure of the general fund's liquidity, it may be useful to compare unassigned fund balance to total fund expenditures. Unassigned fund balance represents 24.6% of total general fund expenditures and transfers. Overall, fund balance of the general fund decreased by \$446,518 during the current fiscal year. This decrease was due to general fund transfers to other governmental funds for future planned capital projects. The chart to the right includes all governmental funds, which include the general fund, special revenue funds, debt service fund, and capital project funds.



General fund budget

General Fund Budget Fiscal Year 2010	Budget			Variance with Final
	Original	Final	Actual	
Revenues, transfers, and other financing sources:				
Taxes	\$ 9,126,110	\$ 9,589,510	\$ 9,758,288	\$ 168,778
License and permits	287,310	333,220	349,965	16,745
Intergovernmental revenues	-	60,610	68,088	7,478
Charges for services	83,200	68,470	64,237	(4,233)
Fines and forfeitures	1,130,480	1,130,480	1,245,968	115,488
Investment income	178,000	133,000	198,655	65,655
Miscellaneous revenues	21,500	23,940	24,199	259
Other financing sources	221,000	192,400	189,595	(2,805)
Total	11,047,600	11,531,630	11,898,995	367,365
Expenditures and transfers out:				
Expenditures	9,358,600	9,579,700	8,406,747	(1,172,953)
Transfer out	1,976,450	3,939,450	3,938,766	(684)
Total	11,335,050	13,519,150	12,345,513	(1,173,637)
Change in fund balance	\$ (287,450)	\$ (1,987,520)	\$ (446,518)	\$ 1,541,002

During the year, general fund revenues exceeded budgetary projections, and expenditures were less than budgetary estimates. Actual revenues were \$367,365 higher than estimates, whereas expenditures were \$1,173,637 lower than the final budgetary appropriations. Listed below are the major areas in which expenditures were lower than appropriations.

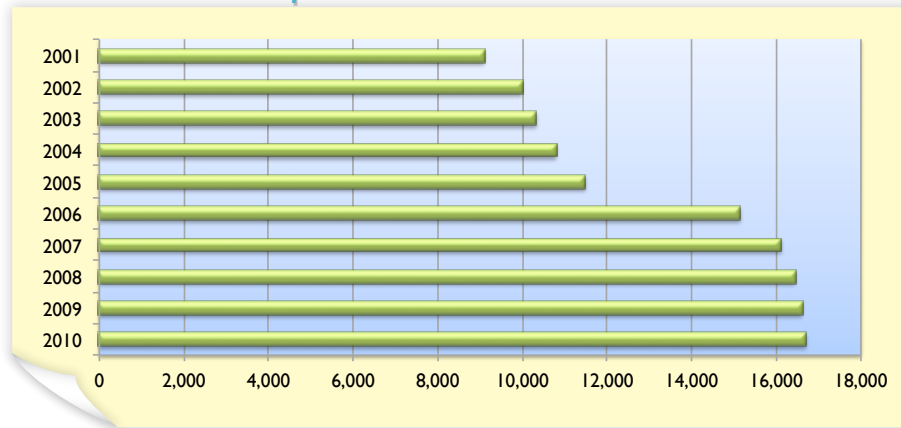
- Salaries and benefits expenditures were \$384,213 less than appropriations. This was due to several administrative, public works, and police officer vacancies during the year. In addition, group health utilization of the health reimbursement accounts were lower than projected.
- Purchased professional services expenditures were \$128,352 less than appropriations. Major consultant areas were development reviews, legal services, and landscape maintenance.
- Purchased property services, other purchased services, and supplies expenditures were \$543,959 less than appropriations. These reductions were spread out over all functions with no one big reduction noted.
- Capital outlay expenditures were \$115,428 less than appropriations. Computer-related projects were delayed during the transition phase to a new IT consultant (\$78,659), and other budget savings came from playground site improvements (\$13,744) and police vehicle purchase (\$16,868).

ECONOMIC OVERVIEW

Demographic and economic statistics - last 10 years

Fiscal Year	Population	Personal Income	Per Capita Personal Income	Unemployment Rate	Residential Construction Value	Commercial
2001	9,100	\$ 284,711,700	\$ 31,287	3.2%	\$ 45,786,000	\$ 72,037,400
2002	9,979	300,377,879	30,101	4.6%	15,971,300	43,135,700
2003	10,318	307,754,986	29,827	4.4%	15,179,070	21,854,673
2004	10,800	330,156,000	30,570	4.3%	16,150,315	17,122,370
2005	11,478	345,923,964	30,138	4.8%	31,482,503	20,788,787
2006	15,147	458,605,719	30,277	4.5%	72,932,181	25,619,202
2007	16,102	502,156,972	31,186	3.9%	56,535,984	172,569,393
2008	16,437	531,063,033	32,309	4.1%	35,471,399	91,217,370
2009	16,608	550,771,104	33,163	3.7%	17,641,225	72,360,272
2010	16,692	559,632,684	33,527	3.9%	8,443,880	3,137,027

Population 2001-2010



Ratios of general bonded debt outstanding - last 10 fiscal years

Fiscal Year	General Obligation Bond	Less: Amount Available in Debt Service Fund	Total	Percentage of Estimated Actual Taxable Value of Property	Per Capita
2001	\$ -	\$ -	\$ -		\$ -
2002	17,695,000	310,109	17,384,891	1.48%	1,742
2003	17,385,000	63,702	17,321,298	1.39%	1,679
2004	17,065,000	119,246	16,945,754	1.22%	1,569
2005	16,740,000	412,328	16,327,672	1.04%	1,423
2006	16,405,000	431,859	15,973,141	0.94%	1,055
2007	17,195,000	896,330	16,298,670	0.80%	1,012
2008	16,795,000	1,187,335	15,607,665	0.63%	950
2009	16,370,000	1,201,842	15,168,158	0.57%	913
2010	15,920,000	1,217,068	14,702,932	0.50%	881

Debt per Capita 2002-2010

