

The following 2018 Annual Report discusses several big initiatives and projects that were started, progressed and/or completed throughout the year.

In 2018, the City of Suwanee updated its 2040 Comprehensive Plan. This plan is an important tool for guiding future decisions about where and how to manage population growth and

age population growth and development, as well as provide predictability for residents and property owners about the future use of land.



Much like the Comprehensive Plan, the Annual Report should also instill confidence in our citizens. As stakeholders in our community, you want to know how the city is doing; whether we're making more money than we're spending; and strategic plans for the

future. In other words,
where has the city
been, where is it now,
and where is it going.

SUWANEE COMMUNITY VISION STATEMENT

(From the 2040 Comprehensive Plan)

Suwanee 2040 will be a safe, fun, attractive, inclusive, evolving city with a unique, vibrant downtown that is well-connected to established neighborhoods and commercial/employment opportunities.

Neighborhoods farther from downtown will be largely suburban, while development types closer to downtown will be taller, denser, and highly walkable. **Town Center** will be the city's economic, social, and cultural hub. **Historic Old Town** will be characterized by a mixture of old and new quaint smaller scale development integrated into the existing traditional fabric. **Suwanee Gateway** will serve local and regional commercial and employment needs.

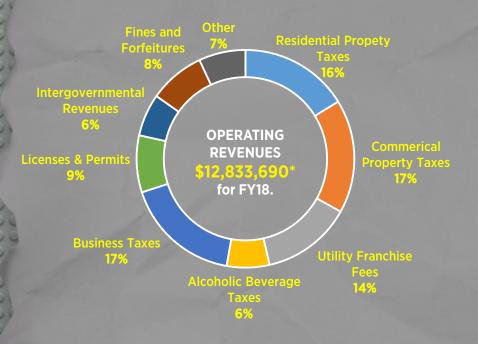
Established neighborhoods will continue to be an essential source of quality homes attractive to families. **Art, parks, greenways and open space** will be important elements for recreation and identity. Suwanee will continue to grow in a deliberate manner that enhances the city's varied communities and quality of life.

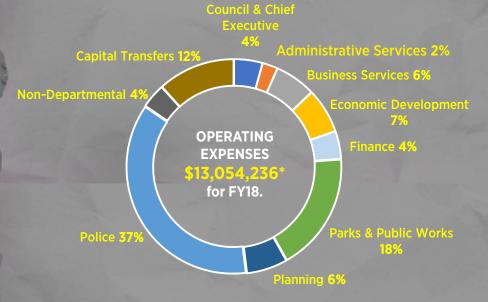
"As always with Suwanee, the 2040 Plan is not just a check-the-box report. It is a thoughtful, forward looking, and creative tool that the city will use every day to guide its future."

BOB BEGLE Principle, Urban Design Lord Aeck Sargent

Where did the operating money come

Where did the operating money go?





* The difference between revenues and expenditures is due to elected 4th quarter capital transfers.

This is a component of the city's pay-as-you-go financing strategy.

Millage Rate 2013-2018



The Performeter®

Developed by governmental accounting consultants Crawford & Associates, The Performeter® provides a "plain English" evaluation of a government's financial information. Using financial statement ratios, The Performeter® provides ratings on a ten-point scale that represent financial health and level of performance, with 10 representing excellent health and zero indicating poor financial health and performance.







"Point-in-time measures" of the government's financial status, solvency, and liquidity as of the fiscal year end."



Current Ratio - Will our employees and vendors be pleased with our ability to pay them on time?

Suwanee's government-wide ratio of current assets to current liabilities was 12.68 to 1, meaning that the city had over 12 times the amount of assets to pay the liabilities.

Quick Ratio - How is our short-term cash position?

The government-wide ratio of cash and cash-equivalents to current operating liabilities was 5.59 to 1, meaning that the city had over five times the minimum amount of cash and cash equivalents needed to pay short-term operating obligations at year end.

FINANCIAL PERFORMANCE







"Look-back measures" as to whether the government's financial position has been improving, deteriorating, or remaining steady."



Change in Net Position - Did our overall financial condition improve, decline, or remain steady? The city's total net position increased by \$2.6 million (3.1 percent) from the prior year.

Interperiod Equity - Who paid for the costs of current year services: current, past, or future tax payers?

The city's total costs were fully funded by current year tax payers, generating revenues at a level of 116 percent of current year costs.

Business Type Activities Self-Sufficiency - Did business-type activities pay for themselves? 94 percent of the city's current year costs were funded by current year revenues.

Debt Service Coverage - Were our revenue bond and note investors pleased with our ability to pay them on time?

The city paid 100 percent of its revenue bond debt service from the proceeds of a current property tax levy and previously unspent property tax levies.







"Look-forward measures" of the government's ability to obtain resources in the form of revenues or borrowing in order to finance future services."



Revenue Dispersion - How much of our revenue is beyond our direct control?

The city had direct control over 45 percent (service charges and property taxes) of its revenue. This ratio indicates that – like most cities – Suwanee has limited exposure to financial difficulties due to reliance on taxes that are capped or require voter approval.

Bonded Debt Per Capita - What is the generated bonded debt burden per capita? The city had a general bonded debt per capita ration of \$568, which is lower than the average bonded debt per capita.

Legal Debt Limit Remaining - Will we be legally able to issue more long-term debt, if needed?



CITY OF SUKANEE 2010 AKARDS

Excellence
Award;
/olunteers
Georgia
Downtown

Davey Awards; Best Use of Interactive Video

Police Lip Sync Challenge Video

Davey Awards; Best Art Direction for Online Film/Video

Police Lip Sync Challenge Video

Silver W3 Award

Police Lip Sync Challenge Video

Georgia Outstanding Chief of the Year

Suwanee Police Chief Mike Jones, Georgia Association of Chiefs of Police



Best New Event

Silver, for Glow in the Park Southeast Festivals & Events Association

Best Children's Programming

Silver, for Suwanee Fest otheast Festivals & Events Association Voice of the People Award; Community Engagement International City/County Management Association and

best volunteers

Bronze, for Suwanee Youth Leaders, Southeast Festivals & Events Association

Best Vendor

Tents & Events
at Suwanee Fest,
Southeast Festivals
& Events Association

Downtown Excellence Award; Organization

Georgia Downtown Association

3CMA Savvy Award

2016 Annual Report

Davey Awards; Copywriting for Design/Print

2016 Annual Report

Davey Awards; Art
Direction/Graphic
Design for Design/Print

2016 Annual Report

Davey Awards; Annual Report for Design/Print

2016 Annual Report

Popular Annual Financial Report Award

Government Finance Officers Association

Certificate of
Achievement
in Excellence in
Financial Planning

Government Finance Officers Association

Distinguished Budget Presentation Award with Special Recognition

FY2018 budget document

Best Places to Live in Georgia community report card

A+, Niche.com

Bronze Workplace Health Award; Swell Program

American Heart
Association

Certificate of Distinction for Superior Performance Management

International City/County Management Association In 2018, the City of Suwanee coordinated over 44 special events, and launched a new Suwanee summer tradition. Held annually on the summer solstice, **Summer Porch Jam** was the first Make Music Day (an international celebration of music) event in Georgia!

With the feel of an old-fashioned summer block party, Summer Porch Jam featured food trucks and musicians playing outdoors at multiple venues throughout Old Town Suwanee, including the Mayor's front porch! Suwanee Summer Porch Jam 2018 won a Silver Award for Best New Event at the Southeast Festivals and Events Association's (SFEA) Kaleidoscope Awards. Other new events included **SculpTour Sip & See** and the **Jazz Fest** organized by North Gwinnett Arts Association (NGAA).

Other Suwanee brand promotion activities included:

- **Developing new marketing materials** for the public art campaign, downtown Suwanee, and Suwanee Fest sponsorships, millage rate information, understanding your property tax bill, and others.
- Created Starbucks™ "You Are Here"-style coffee mugs for the City and Suwanee Fest, as well as additional swag items to sell/give away at both City Hall and the Welcome Center.

The City of Suwanee Public Art Commission continued their work of supporting the city's niche for **public art**. In 2018, the PAC secured meetings with developers, encouraging them to commit 1 percent of their construction costs to public art. Four developers **purchased**

pieces that are now installed within their projects. The city also added to its permanent art collection, which now includes 20 pieces.

The PAC also kicked off its first-ever **capital campaign** to fund public art (the City of Suwanee funds public art through private donations, rather than tax dollars). After completing a feasibility study, the committee set a fundraising goal for public art projects in the Town Center Park expansion and secured the Community Foundation of Northeast Georgia to support

the operation.

An authenticated piece of the **Berlin Wall** has moved to Suwanee Town Center. The 12-foot-tall, 7,000 pound section of the wall was donated to the city by Friends Suwanee Grill proprietors Ray Stanjevich and Suzanne Cartwright, who purchased the piece in 2013 at an auction on the Town Center Stage.



All the hours of hard work put in by volunteers at the **Orchard at White Street Park** paid off big – the Orchard received not one, but TWO prestigious awards! The Georgia Urban Forest Council recognized the city's fully functional open-to-the-public orchard (the first of its kind in the Southeast) as its Outstanding New Initiative, and Keep Georgia Beautiful chose the orchard for its Community Beautification award.

Other park activities included:

- The city benefited from multiple scout projects, including the addition of bat boxes at White Street Park.
- North Gwinnett High School Robotics Club developed a custom weather station especially for the Orchard at White Street Park.



The city forged official partnerships with several community organizations. The Suwanee Sports Academy (SSA) formed a marketing partnership with the city, allowing for materials promoting Town Center to be placed in their facility. The city also allowed SSA to construct an overflow parking lot on city property. The lot is used for parking for SSA's larger events, and for greenway parking the rest of the time.

The city continued to support the **North Gwinnett Arts Association** gallery, which serves as the city's Welcome Center, and partnered with the NGAA to hold lantern classes for Glow in the Park. And in 2018, the city council passed a resolution recognizing **Everett Bluegrass Music Barn** as a public cultural asset.

The City of Suwanee completed its fifth year of the **Suwanee Youth Leaders (SYL)** program, with over 65 students participating in 2018. SYL is a ten-month leadership program for high school sophomores and juniors who live within the North Gwinnett, Peachtree Ridge, or Collins Hills cluster districts. SYL was recognized with a 2018 Bronze Award for Best Volunteers from the Southeast Festivals & Events Association.

In April 2018, the city launched a brand-new look for **Suwanee.com**. At nearly 20 years old, the previous website was oversaturated with content, difficult to navigate, and required additional time and money to operate.

The new website design features added content and user features, a fully-integrated system, and top-notch mobile capabilities.

15% increase from 2017 exceeding 18,400 Facebook fans

3% increase from 2017 with over **7,300 Twitter followers**

38% increase from 2017 with over 2,200 Instagram followers (with 138% increase since 2016)

In order to safeguard the rights of non-English speaking individuals, the City of Suwanee Municipal Court introduced **Language Court**, which offers an online interpreter on standby to provide services in over 240 languages, ensuring clear communication between the defendant, prosecutors, judges, and staff. This efficient and cost-effective solution resulted in expedited regular arraignment sessions.





In an effort to improve communication, gain trust, and build relationships, the Suwanee Police invited the citizens to join them for multiple events in 2018. During **Coffee with a Cop** and

Pizza with Police, citizens met local police officers, asked questions, discussed matters, and got to know one another.

"It's important for our officers to be out in the community when we are not involved in traditional police work. It's a unique opportunity to discuss what is going on in both the department and the community, as well as build relationships with the people we serve."







To show the lighter side of the black and blue, the Suwanee Police Department accepted the **Lip Sync Challenge** and created their own video to Portugal The Man's Feel It Still.

The video is an online sensation, garnering multiple international awards and aids Suwanee police recruitment.

City of Suwanee Police Chief Mike Jones was named the 2018 Outstanding Chief of the Year by the Georgia Association of Chiefs of Police at the GACP Summer Training Conference!

- 100+ PACT meetings
- Park Ambassadors volunteered 128 hours
- 20+ Citizens Police Academy graduates
- Police Explorers programs up to 24 participants
- Police Explorers consistently placed in top 5 in local and regional competitions
- 3,284 hours of training completed
- Hosted 29 different training courses at the Training Center



